

KWARA STATE BUSINESS ENVIRONMENT REFORM ACTION PLAN 2023										PROGRE E REPORT		
S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Responsible MDA	Contributing MDAs	Budget	Planned Start Date	Planned End Date	Status	Description of Status	Next step
1	Signing and Enforceability of Executive Order 001	This is a policy of Kwara State, which is to create an enabling environment for businesses and entrench measures and strategies aimed at promoting transparency and efficiency, thus promoting domestic and foreign investments, creation of employment and stimulation of the State and national economy	1. Prepare the Executive Order containing all identified reform targets: 1) Publish a complete list of all requirements or conditions for obtaining products, services within the Ministries, Departments and Agencies (MDAs) scope of responsibility, permits, licenses, waivers, tax related processes, filling approvals, which include all fees, and timelines required for the processing of an application ii) It shall be the responsibility of the head of the relevant Ministries Departments and Agencies (MDAs) to ensure that the list is verified and kept up to date at all times. 2. The Executive Governor shall Sign the Executive Order 001 latest January 2023 which became effective 30 days after. 3. Ministries Departments and Agencies (MDAs) will be directed to produce Service Level Agreement and Service Charter in line with the provisions of Executive Order 001. 4. All the Ministries Departments and Agencies (MDAs) Service Level Agreement & Charter shall be published on Government Portal for easy access.	All Ministries, Department and Agencies (MDAs ) Set Reform targets and Service Level Agreement & Charter in the Ease Of Doing Business for all Ministries , Departments and Agencies (MDAs). Jan. 2023. 2) Develop and obtain approval for the implementation of the Kwara State Ease of Doing Business action plan Service Level Agreement & Charter Jan 2023. 3) Facilitate the implementation and operationalization of the signed Executive Order 001- Jan. 2023. 4) Appointment and training of all reform champions for all Ministries Departments and Agencies (MDAs) and Local Government - Dec. 2022 5) Commencement of the continuous monthly review of the performance of Ministries Departments and Agencies (MDAs) against set targets and implementing of Service Level Agreements on Ease of Doing Business- starting Jan 2023. 6) Commence periodic Ease of Doing Business reporting to all stakeholders including Ministries Departments and Agencies (MDAs), Business Member Organizations (BMOs) and citizens to meet target set out in the charter- Quarterly, March 2023.	Ministry of Justice and Kwara State Ease of Doing Council	Office of Head of Service, Ministry of Health, Ministry of Business Innovation & Technology, Ministry of Education & Agency of Mass Communication, Ministry of Business Innovation & Technology and Kwara State Internal Revenue Service, Ministry of Communication.	205,000,000	January-23	December-23	Activity Completed. This has led to increased domestic and foreign investments, job creation, and economic growth in the state. This has also led to the reduction in the turnaround time of all MDA's activities which resulted into increased productivity.	This has improved efficiency in MDA's activities by reducing bottlenecks encountered when carrying out assignment.	Not Applicable
2	Digitalization of Business Registration	To reduce the process for obtaining business permit and other licenses required for starting a business and obtaining Tax Identification Number, from 45 days to 5days	1. Development of the digital business premises registration software and creation of a user friendly interface with maximum security features to facilitate the registration of business and carry out several layers of business information verification. 2. Procurement of Digital Security Materials Printers to facilitate the production of business registration certificates 3. Training of staff of the Ministry across the state 4. Establishment of Verification Offices across the Local Governments to facilitate timely verification of business premises and fulfill the Know your Customer (KYC) requirements without delaying the issuance of certificates	The beneficiaries of this reform are all new business (Hotels, Event centers, Eateries , Private Hospital, Private School) in the state. Number of days to obtain business permit and other licenses required for starting a business and obtaining Tax Identification Number, from 45 days to 5days	Ministry of Business Innovation & Technology and Kwara State Internal Revenue Service	Ministry of Health, Ministry of Technology, Ministry of Education & Agency of Mass Communication	550,065,116.00	January-23	December, 2023	Activity Completed. Shortening the process has streamlined business startup procedures, resulting in increased business activity, greater investor confidence, and TIN processing turnaround now being within 24 hours.	This has improved the Turnaround time in processing TIN in the State. TIN is being gotten less than 24hrs.	Not Applicable
3	Establishment of Kwara State Geographic Information Service (KWGIS)	Automate the processes of obtaining lands for investment purposes ,	1) Contract award for the establishment of Kwara State Geographical Information Service (KW-GIS). January 2023. 2) Consultant shall be appointed as regard the Establishment. January 2023. 3) Equipment and Tools needed for making the offices ready are supplied and same installed for operational use. Feb. 2023. 4) Training of all officials and staff of Kwara State Geographical Information Service (KW-GIS). 5) Harmonization of all the agencies that shall from the Establishment: i) Bureau of land ii) Office of Surveyor General Iii). Physical Planning Authority. iv).Town Planning. February 2023. 6) Operationalization of the new Service and issuance of mass Certificate of occupancy February 2023.	Individuals and business owners in the State (SME) are beneficiaries. To improve the land acquisition process from 245 days to 32 days	Kwara State Geographical Information Service(KW-GIS)	Kwara State Internal Revenue Service (KWIRS), Ministry of Housing and Urban Development	2,500,000,000.00	January-23	Dec. 2023	Activity Completed. It also improved the filing system, thus reducing the number of days to process Cofo or to carry out other land activities in the State	This makes processing of Cofo seamless, as all the relevant Agencies are under one umbrella (KW-GIS).	Not applicable
4	Automation of Construction Permit via Kwara State Geographical Information Service (KW-GIS) and payment via Kwara State Internal Revenue Service (KWIRS) Self Service portal	The automation will reduce the turnaround time necessary for the process of obtaining Construction permit. Kwara State Geographical Information Service (KW-GIS) shall automate the process, while Kwara State Internal Revenue Service (KWIRS) shall provide solution for collection of the fees via the Service self-service portal.	1.Development of the Solution to facilitate the digitization of all payment processes with self-user and Self Service Interfaces 2.To create a standard and secure online interface between the Kwara State Geographical Information Service (KW-GIS) and payment via Kwara State Internal Revenue Service (KWIRS) and other core Agencies involved in the process of processing the Construction permit.	The beneficiaries of this reform are all new businesses that are into construction in the state. 1) To operationalize the digital platform for the processing Construction permit. March 2023. 2) To integrate Kwara State Geographical Information Service (KW-GIS) application portal with Kwara State Internal Revenue Service (KWIRS) self-service payment portal in other to facilitate inter agency connection/synchronization of the two platforms, March, 2023. 3.) Reduction in time to obtain construction permits from 19 to 5 days	Kwara State Geographical Information Service(KW-GIS)	Kwara State Internal Revenue Service (KWIRS).	175,000,000.00	January-23	Dec. 2023	Activity Completed. Payment of taxes by taxpayers and individual easier and convenient, thus encouraging investors and improve compliance.	The payment has been automated/synchronized	Not Applicable.

5	<p>Establishment of Kwara State multi door court House and small claims Court</p>	<p>The reform will work towards overall automation of the Judicial process in a bid to reduce the timeline of enforcing contracts in the State from 774 days 90 days.</p> <p>1) Deepening of Alternative Dispute Resolution (ADR) processes in resolving commercial disputes in the State</p> <p>2) Establishment of small claims courts and the appointment of judges to see to the resolution of Issue of all commercial dispute, thus this will aid the turnaround time of dispensing commercial disputes and enforcing contract in the state.</p>	<p>1) Facilitate the establishment of the Kwara state multi door courthouse to handle hearing of commercial cases and encourage alternative dispute resolution (ADR) by drafting a Bill to the House; April 2023.</p> <p>2) Sponsoring and passing of the Bill before the Kwara State House of Assembly, April 2023.</p> <p>3) The Executive Governor assents the Bill to become Law, May 2023. 4) Development of physical infrastructure of the Multi door house and operationalization of the Multi court Bill. August 2023.</p> <p>5) Appointment of court judges for multi door court House and small claims Court September 2023.</p> <p>6)Automation of the judicial records and filing system</p> <p>7) Introduce Electronic Case Management and Tracking System, this system will necessitate an efficient data management that would inform better management decision making on commercial and criminal judicial cases; 8) A committee should be set up from the Ministry of Justice to facilitate the domestication of Investments and Securities Tribunal in the State, by following the standard of the federal government Investments and Securities Tribunal. 9) The designation and operation of Kwara State Commercial Courts will be included in the ongoing review of the Rules of Court of the State.</p>	<p>SMEs and other business owners and Taxpayers shall be beneficiaries. .</p> <p>There will be an overall automation of the judicial processes that will reduce the timing of enforcing contracts from 774 days to 180 days.</p>	<p>High Court of Justice, Sharia Court Ministry of Justice, Kwara State Internal Revenue Service (KWIRS)</p>	<p>Kwara State Judiciary . Ministry of Justice</p>	<p>386,194,119.00</p>	<p>Jan. 2023</p>	<p>Dec. 2023</p>	<p>Activity completed. This has reduced the turnaround time of dispensing judgments on small matters in the State.</p>	<p>The Small Claim Court registrar has been appointed and Magistrates have been appointed as well.</p>	<p>Not Applicable</p>
6	<p>Development of Kwara State Master Plan</p>	<p>1) The use of an old master plan has significantly inhibited the economic and infrastructural development of the state.</p> <p>2) The development of a workable master plan of the state would provide the state with Geographic data that can help in solving not only environmental problems but also problems of resource planning.</p> <p>3)The development of the new master plan will serve as the foundational data for the Kwara Geographic Information Service.</p> <p>4) It will significantly speed up all the developmental planning bottlenecks in the state, house numbering and street naming.</p> <p>5) The master plan will serve as a foundational data, and this will address issue with House numbering , street naming, resource planning</p>	<p>1)To create four Satellite (Educational Satellite Town Malet, Residential Satellite town Oke Oyi and Budo Esho, Industrial Satellite Town Ejeyekonrin) towns in the state to take care of the growing population in the metropolis and environs. The new satellite towns would consist of comprehensive amenities of a modern society. 3) Engage the State stakeholders as regard to contribution to the draft of the Master plan 4) Engage the community. The first step in master planning is to ask the public about their vision for the community's future. This is because, securing public support for the plan is crucial to achieving the set objectives. To reach the broadest possible audience—and encourage everyone to participate—set up a variety of ways residents can provide input. A combination of several methods which includes: Online surveys Public "visioning" meetings Telephone surveys Direct mail surveys Request for text message responses 5) Unveiling of the Master Plan by the Executive Governor.</p>	<p>The key targets are: citizens with interest in residential and commercial properties, Prospective individuals and other businesses interested in setting up businesses, factories, industries etc. In the planned locations contained in the master plan. the Master plan project will be a testament to the vision of growing the state to an industrial economy, as such building a sustainable future for Kwara state, and also, this will reduce rural – urban migration</p>	<p>Kwara State Geographic Information Service (KW-GIS)</p>	<p>Ministry of Housing</p>	<p>1,750,000,000.00</p>	<p>Feb. 2023</p>	<p>November-23</p>	<p>Activity completed; This has enable an improved infrastructural development in the State.</p>	<p>His Excellency has unveiled the master plan project. Also, building encroaching on State set back has been demolished.</p>	<p>Not Applicable</p>
7	<p>Harmonization of Ministries, Departments and Agencies Bills with State and Local Government collections</p>	<p>This is to reduce multiple taxation in the state especially on business owners and individuals</p>	<p>Memorandum of Understanding (MOU) has been drafted and State Joint Revenue Committee has been constituted.</p> <p>1) A committee shall be constituted, known as Joint State Revenue Committee that will meet at every end of every quarter to discuss mode of collection and address the issue of multiple taxation. January 2023.</p> <p>2) MOU between Kwara State Internal Revenue Service (KWIRS) and Local Government shall be endorsed by both parties.</p> <p>3) Kwara State Internal Revenue Service (KWIRS) and Relevant Ministries, Departments and Agencies will commence harmonization of bills for ease of collection. January 2023.</p> <p>4) Develop and operationalize a joint tax collection and management application for the state and all the 16 Local Government. 7) The deployment of joint tax collection management and software to provide real time update to all the 16 Local Governments on revenue collected on their behalf. This will promote transparency, accountability and satisfaction.</p>	<p>SME's in the State to benefit from this reform objective To provide real time revenue collection information to 16 Local Governments.</p>	<p>Ministry of Local Government and Chiefdom Affairs, All Local Government Authorities , Kwara State Internal Revenue Service (KWIRS)</p>	<p>Ministry of Finance, Planning &amp; Economic Development, Ministry of Education and Human Capital Development, Ministry of Business Innovation and Technology</p>	<p>451,532,050.00</p>	<p>March-23</p>	<p>December-23</p>	<p>Activity completed. This has make payments of taxes convenient and such improve revenue generation in the State.</p>	<p>Presumptive Tax Regulation has been regulated. Bills have been harmonized and payment automated, thus making tax administration in the State seamless.</p>	<p>Not Applicable</p>
8	<p>Implement the digital document Management System</p>	<p>This is essential to bridge the information gap, allow remote assessments, storage and access of documents for efficient servicing of the public service in the State. Ministries , Departments and Agencies need to have a central database for information where Ministries, Departments and Agencies can retrieve data and act on the data.</p>	<p>1. Procurement/Installation of Software/device for the electronic records management. 2. Training of all staff 3.Creating awareness</p>	<p>The key targets are individuals and business owners. This will enable all documents and files in a single repository. This will make transactions seamless, efficient and cost effective.</p>	<p>Office of the Head of Service, Ilorin Innovation Hub</p>	<p>Ministry of Health, Ministry of Education and Human Capital Development, Ministry of Finance, Ministry of Justice, Ministry of Business Innovation and Technology, Kwara State Internal Revenue Service (KWIRS), Kwara State Geographical Information Service (KW-GIS)</p>	<p>450,000,000.00</p>	<p>March-23</p>	<p>December-23</p>	<p>Activity completed. This has improved MDA's easy access to data.</p>	<p>Ministries , Departments and Agencies (MDA's) have updated data collection</p>	<p>Not Applicable</p>

10	Organize the first Kwara State Investment and Economic Development Summit.	The summit is a unique high-level global conference, trade show and business platform designed specifically to promote, facilitate and enrich the vehicle of trade & investment; thereby increasing the quantum and capacity of foreign direct investment into Kwara State with the ultimate objective of making the state one of the major destinations for regional and international investors while simultaneously complementing the efforts of the Federal Government in enhancing national investment in areas of the state's comparative advantage	The Summit will gather over 500+ professionals, 200+ local and international companies, 100+ SMEs, NGOs, several key economic players and dignitaries all around the world including government delegations, high-profile leaders and many more; to provide a platform for Government to Government (G2G), Business to Government (B2G), Business to Business (B2B), private sector actors and other key players in trade and investment to meet and exchange knowledge, articulate commitments and access to investors in control of over \$200 billion of Funds specifically looking for opportunities in the region to improve and get their projects off the ground as well as expand their activities within and outside the region and startups under one roof	Kwara State Ease of Doing Business Council	Ministry of Business Innovation and Technology,	350,000,000.00	June-23	December-23	Activity completed.	This showcase the State to investor on what and how to invest in the State.	Not Applicable
11	Create a robust Database of all MSMEs in the State.	Having a database for MSMEs in the State will boost business opportunities in the State, thus tremendous economic development	1.Procurement/Installation of Software/device (s) for Biometric Data Capturing of all MSMEs in the state. 2. Training of all staff 3.Creating awareness and incentives to all MSMEs to participate 4. Provide Registration offices 5) Yellow pages 6) Online directory	Kwara State EODBC, Kwara State Internal Revenue Service, Ministry of Business Innovation	Ministry of Business and Technology	176,000,000.00	April-23	December-23	Activity completed. It improved voluntary compliance as per tax payment in the state and all also increase the number of taxpayers in the State.	Data were collected by giving incentive to the masses/Taxpayer s.	Not applicable

12	Domestication of Ease of Doing Business Council (EODBC) reform at the Local Government Level.	This is to give the Ease Of Doing Business Council legal backing to enable enforceability in the 16 Local Governments	1. Facilitation of Local Government Ease of Doing Business Reform Plans 2. Monitoring & Evaluation Coordination Meeting 3. Printing Of Statistical Publication on Investment Opportunities in the LGAs (Facts Sheet, Newsletter, Digest Etc. 4. Training of Local Government Reform Officers & Stakeholders in 16 Local Government Authorities on Ease Of Doing Business 5.Implementation of the strategic communications and engagement framework to drive awareness and private sector validation of reforms 6. Host the Kwara Local Economic Development Summit, 2023	Individuals and Ministries, Departments and Agencies (MDAs). Liaise with relevant Directorate and/or State Ministries Departments and Agencies for input. February, 2023 · Meeting with relevant State MDAs on sections of law to be domesticated. · Presentation of the resolution(s) from meeting with relevant State MDAs to the Focal Person/ Chairman. February, 2023 · Send draft copy of law/regulation to Ministry of Justice February, 2023 Follow up with Ministry of Justice on draft law/regulation sent to House of Assembly for passage April 2023	Kwara State Ease of Doing Business Council	Ministry of Local Government and Chiefancy Council.	350,000,000.00	February-23	December-23	Activity completed. It has improved investment opportunities in the grassroots and has brought government closer to the people.	Stakeholders engagement was used to achieve this.	Not Applicable
13	Facilitation of ongoing interaction between MSMEs, Captains of Industry, Foreign Business, State Actors, Regulators and support facilitators	This will encourage investment in the State as government will be closer to business owners in the State.	Development of the Kwara Ease of Doing Business Portal and feedback Application Stimulate constant and ongoing online Stakeholder Engagement Sessions. Implementation of the strategic communications and engagement framework to drive awareness and private sector validation of reforms Organize Monthly Business Stakeholders Breakfast Meeting Organize Quarterly Investment Promotion Outreach Roundtable in Major cities across the country. Organize the Campaign to promote tax for service at least twice in a year Conduct periodic ease of doing business (business environment) and taxpayer perception and surveys. The former should be monthly and the later at least once per annum.	1) Providing after care services for investors.2) Bridging the communication gaps between government and investors. 3) Providing a platform for investors to contribute to business environment policies.4) Retaining investors and motivating them to scale up their investments. 5) This will lead to increase in job creation and internally generated revenue for the State.	Kwara State Ease of Doing Business Council	Ministry of Business Innovation and Technology, Ministry of Finance, Kwara State Geographical Information Service.	250,000,000.00	March-23	December-23	Activity completed. This will lead to increase in job creation and internally generated revenue for the State.	There has always been a continuous stakeholder engagement	Not Applicable
14	Implement the Kwara State MSME formalization reform initiative	The formalization of MSMEs goes hand in hand with a conducive business environment, economic growth and better working conditions. It also leads to increases in tax revenues which are needed to provide public goods and services. Formal businesses benefit from enterprise formalization to the extent that it reduces unfair competition from informal enterprises. Formalizing enterprises gain access to finance, business development services and technologies and reduce their exposure to government fines. They can also participate in public biddings or act as suppliers or retailers for larger companies.	1. Commence the Formalization of the Artisanal and Small Scale Mining (ASM) 2. Organize a Stakeholders Dialogue to reach a cross sectoral agreement on reform implementation strategies 3. Organize Advocacy & sensitization of miners in every affected LGAs 4. Establishment of the Artisanal and Small Scale Mining Formalization Bureau 5. Formation of Artisanal and Small Scale Mining (ASM) into groups of minimum of 10 persons 6. Facilitate the registration of the Artisanal and Small Scale Mining (ASM) groups as cooperative associations 7. Facilitate their application for registration of cooperative associations at the Kwara State Ministry of Business Innovation Technology. 8. Facilitate the verification, approval & registration of cooperatives/associations by the Ministry	1) Partner with "mining authorities" to render extension services to ASMs on mineral prospecting techniques 2) Establish a standard licensed Private Mineral Buying Centre. 3) Provide capacity building to ASM officers in the 'Mining Authorities'. 4) Establishing a desk at State and Local Government level for planning the extension services to the ASM miners and implementing the data collection activities. 5) Partner with the Nigeria Geological Survey Agency (NGSA) to provide assistance on geological data and advice on mineral deposits suitable for ASM operations for use 'extension officers' and ASM operators. 6) A properly formalised ASM sector could contribute to economic development of the country. 7) A properly formalised ASM could contribute to the improvement of the general health situation. 8) A properly formalised ASM sector could contribute to the improvement of the women's situation as well as the children's education.	Kwara State Ease of Doing Business Council (KWE ODBC)	National Geological Survey, Mining authorities + Mining Cadastre Office (Mining Title Regulation), Federal Ministry of Solid Mineral Development, REMCO, Banking Sector and other financiers + Federal Ministry of Trade and Industry, Kwara State Ministry of	1,250,000,000.00	February-23	December-23	Activity completed. More ARTISAN are brought to the Tax net, thus more revenue generation and also the State was able to give maximal support to the Informal sector, therefore improving the State economic growth.	More advocacy and sensitization programmes were held to support the Artisans	Not Applicable

		Some of the good practices and benefits that will emerge from the implementation of MSME formalization. Globally, estimates suggest that in many countries 70 to 80 per cent of small-scale miners are informal (ILO, 11)	9. Bureau shall work in partnership with the Kwara State Ministry of Solid Minerals to assist the Artisanal and Small Scale Mining (ASM) cooperatives/association to apply for AS/ASM/SSM Mining LEASE/LICENCE. 10) Establishment of the Mineral Buying Centre. 11)		Business, Innovation and Technology Federal Ministry of Environment, Kwara State Internal Revenue Service, Kwara State Ministry of Solid Minerals, Harmony								
15	Establish the Harmony SME Park (Business Support and Advisory Centres)	This reform initiative of the Kwara State Ease of Doing Business Council and the State Action on Business Environment Reforms will contribute immensely to the creation of an enabling environment for small-scale enterprise development in the state. It will contribute to the development of a widespread enterprise culture in Kwara State by facilitating access to credit. It will facilitate MSME access to substantial and high-quality business development services to enable growth. The services to be delivered under this initiative will include facilitation of funding, business development and business performance protection, nor are miners or their communities able to access support services needed to address negative "expressions of informality," leaving them out of reach of government.	Training of a targeted number of 65,000 youth through <b>Start-Up Kwara</b> and apprenticeship programme, with 62 per cent of those trained being women. Facilitate the process of the application, qualification and disbursement of a variety of federal government, state government, international development and multilateral development institutions support for MSMEs to a minimum of 30,000 beneficiaries in the first year. Facilitate access to international markets for different sectors of MSMEs. Provide business acceleration services for productivity and quality improvement to a minimum of 1,000 MSMEs across the different sectors selected in the pilot phase through the KAIZEN methodology. Establish the Kwara State Ease of Doing Business-Business Advisory Centres. The Kwara State Ease of Doing Business Council (KW-EODBC) plans to formalize the activities of MSMEs through digital means, by implementing the state MSME digital database project. The Ease of Doing Business Council shall partner with numerous organizations, state actors and partners to fund the efforts of approximately 500 enterprises to scale up and move their start-ups to digital platforms.	Strengthen SME capacities to improve their competitiveness in domestic, regional and global markets. Encourage and support private sector associations and enterprises able to provide information on markets and standards, advice on strategies, and access to technology and innovation coupled with appropriate financing packages. Promote tools, such as value chain analysis, which enable entrepreneurs to see what problems and challenges they need to address within and beyond their own borders and what kind of partners they need to help them. Promote policy coherence at regional, national and international level. Work to support whole of government approaches so that trade and investment policies and standard setting are aligned with development co-operation objectives and policies. The reform programme will result in the creation of new and innovative firms and the graduation of as many informal enterprises as possible into the formal sector. SMEs have to become more competitive and productive at their home base. At least a proportion of these nationally competitive SMEs have to achieve a level of competitiveness that will enable them to integrate into the global value chains through trade (exports and internationalization) and investment.	Kwara State Ease of Doing Business Council	Kwara State Internal Revenue Service, Ministry of Business Innovation, Harmony Holdings, Iton Innovation Hub, Kwara State Social Investment Program (KWASIP)	1,450,000,000.00	March-23	December-23	Activity completed. This has led to increased domestic and foreign investments, job creation, and economic growth in the state.	Strengthen SME capacities to improve their competitiveness in domestic, regional and global markets.	Not Applicable	

16	Kwara State Export Development Programme	Promoting the State Export Development Programme will enhance the visibility of Kwara as a Sourcing Destination in both traditional as well as emerging markets, and: <ul style="list-style-type: none"> <li>Will build relationship between Kwara exporters and the international buyers' community to make business happen. Trade in the Agri-Business value-chain is the next pole of growth of the Kwara State economy, with export spearheading the economic development agenda. Our ability to create large scale export generates foreign exchange earnings, creates employment, helps alleviate poverty, facilitates transfer of technology, encourages innovation, and attracts investments,</li> </ul>	1) Training will done targeting established SME businesses, start-up businesses with exciting and unique products and/or individuals working with sales and export related tasks within the states. The Export Development Programme (EDP1 and EDP2) is a vocational training tool in international trade designed to build export competence within small and medium sized companies globally. 2) The Export Development Programme (EDP) will provide the targeted MSMEs with the expertise; knowledge and network needed to help their businesses grow internationally and offers a blend of company practice, export coaching in local seminars in standardized training modules. The workshops shall comprise of seven core modules, and will, on completion, enable the participants to increase their competitiveness in the international arena. 3) Kwara-Trade shall also undertake other wide range of targeted export promotion activities. These include: <ul style="list-style-type: none"> <li>Participation in regional and international trade fairs and exhibitions.</li> <li>Organising trade visits and missions for face-to-face meetings with pre-screened partners</li> <li>Organising Buyer-Seller Meetings</li> <li>Participate in and organise Business Summits, Conferences, Workshop and Business Fora</li> <li>Organise International Buyer's Programmes to bring selected</li> </ul>	This is an opportunity for small to medium sized companies to improve their international trade management knowledge. The training is targeting established SME businesses, start-up businesses with exciting and unique products and/or individuals working with sales and export related tasks within the states. The Export Development Programme (EDP1 and EDP2) is a vocational training tool in international trade designed to build export competence within small and medium sized companies globally.	Kwara State Ease of Doing Business Council.	Ministry of Business Innovation Technology Kwara State SME Development Agency, Nigerian Export Promotion Council, Harmony Holdings.	1,400,000,000.00	Feb. 2023	December-23	Activity completed. This has led to increased domestic and foreign investments, job creation, and economic growth in the state. This has also led to the reduction in the turnaround time of all MDA's activities which resulted into increased productivity.	Workshop was held to sensitize MSME's on the Government initiatives.	Not Applicable
17	Establish and Operationalize the Kwara State Investment Promotion Agency (KWIPA)	To make Kwara State one of the five most preferred destination for sustainable investment in Nigeria. Mission: Attract and secure sustainable investments for optimum utilization of resources, innovation and talents, through vigorous promotion and excellent investor facilitation, whilst preserving harmony with the natural environment as a significant contributor in the development of the national economy. The prime function of an Investment Promotion Agency (IPA) is to develop and implement an effective Investment Promotion Strategy (IPS) for a given country or region. This also applies to the inward investment function of Economic Development Organizations (EDOs). Targeting an annual Foreign Direct Investment (FDI) and Domestic Direct Investment (DDI) Inflow of 1 Billion USD in 2023.	1. The Executive Governor shall sign the KWIPA bill into Law. February 2023. 2. KWIPA physical infrastructure will be provided 3. KWIPA Office shall be established as One-Stop shop 4. KWIPA shall execute the following actions: <ul style="list-style-type: none"> <li>Strengthen responsive capacity for trade and investment promotion across all Ministries, Departments and Agencies within the international framework</li> <li>Provide Capacity building for trade promotion across the state</li> <li>Provide Capacity building for investment promotion</li> <li>Promote policies and actions that can foster and generate economic development.</li> <li>Widen and strengthen the base of the economy.</li> <li>Encourage and promote investment, specifically FDI.</li> <li>Promote interdisciplinary interaction and collaboration among all Ministries Departments and Agencies and the private sector.</li> <li>Help existing enterprises in dealing with macro socio-economic challenges and help in their transformation.</li> </ul>	Targeting an annual Foreign Direct Investment (FDI) and Domestic Direct Investment (DDI) Inflow of 1 Billion USD in 2023, KWIPA shall deploy its resources and expertise towards the promotion and facilitation of investment into Kwara State across the following 12 core investment focus areas: <ol style="list-style-type: none"> <li>Job creation: Focus on Greenfield FDI projects in labor-intensive sectors</li> <li>Capital investment: Focus on capital-intensive industries and countries specializing in these industries</li> <li>Foreign exchange/financing: Focus on large-scale Greenfield FDI, mergers and acquisitions (M&amp;A), new forms of investment (NFI) projects, and headquarters/offshore operations</li> <li>Exports: Focus on Greenfield FDI in export-oriented industries</li> <li>Import substitution: Focus on Greenfield FDI in sectors that can replace imports with local production</li> <li>Technology Transfer: Focus on tech sectors and companies contributing to local technology absorption through different types of FDI</li> <li>Infrastructure development: Focus on major foreign investors with likely key focus on NFI (contracts/ PPP projects)</li> <li>Productivity gains: Focus on high-productivity companies, which can be achieved via Greenfield FDI and Mergers &amp; Acquisition</li> <li>Wage premium: Focus on high-wage sectors and companies, most likely through Greenfield FDI</li> <li>Regional development: Focus on sectors that have mobility to invest in less-developed regions through Greenfield FDI and Merger &amp; Acquisition.</li> <li>Supply-chain development: Focus on sectors and companies with the strongest potential to source raw materials locally and support our local firms in Kwara State</li> </ol>	Kwara State Ease of Doing Business Council	Office of the SSG, Kwara State.	1,800,000,000.00	January-23	December-23	Activity completed. KWIPA office has been established and implemented an effective Investment Promotion Strategy	Investment Promotion Agency (IPA) has been developed and implemented an effective Investment Promotion Strategy	Not Applicable

